Oriflame Policy Manual Code of Ethics and Rules of Conduct

It is important that you read the Oriflame Code of Ethics (the "Code") and the Rules of Conduct (the "Rules"), as they form an integral part of the terms of the Brand Partner application form.

An Oriflame Brand Partner must comply with the Code and Rules and any amendments to them that have been published in the newsletter or otherwise communicated to the Oriflame Brand Partner. Oriflame reserves the right to terminate at any time, and with immediate effect, the membership of any Oriflame Brand Partner who has provided false information on the Brand Partner application form or who is violating the Code or the Rules. Terminated Oriflame Brand Partners lose all rights and privileges that accompany the membership, including their network. The Code and the Rules are there for your protection, to ensure that all fellow Oriflame Brand Partners maintain the same high standards. In line with Oriflame ethical standards, the Oriflame Brand Partners are expected to, and shall comply with any and all legal requirements of the country where they operate their Oriflame business even if certain obligations are not restated in the Code or the Rules.

Oriflame Code of Ethics

As an Oriflame Brand Partner, I agree to conduct my Oriflame business according to the following principles:

- 1. I will uphold and follow the Rules as laid out in this official Oriflame Policy Manual and other Oriflame Literature. I will observe not only "the letter" but also "the spirit" of the Rules.
- 2. My guiding principle for doing business with anyone I meet in my capacity as an Oriflame Brand Partner is to treat them as fairly as I would like to be treated myself.
- 3. I will present the Oriflame products, the Oriflame earning opportunities, the related trainings and the other opportunities and benefits offered by Oriflame to my customers and Brand Partners in an honest and truthful manner. Whether verbal or in writing, I will make only such claims related to the product, the earnings and the other opportunities that are mentioned in the official Oriflame Literature.
- 4. I will be courteous and prompt in servicing and placing orders for the customers (where permitted), as well as in the handling of complaints. I will follow the procedures outlined in the official Oriflame Literature for replacement of products.
- 5. I will accept and carry out the different prescribed responsibilities of an Oriflame Brand Partner (and those of a Sponsor and Director (and above) when I progress to those levels of responsibility) as laid out in the official Oriflame Literature.
- 6. I will conduct myself in such a manner as to reflect only the highest standards of integrity, honesty and responsibility.
- 7. I shall not in any circumstances use the Oriflame network for marketing products or services other than those approved by Oriflame. I shall respect the direct-to consumer method of distribution and therefore shall direct customers to Oriflame for ordering the Oriflame products.
- 8. I will respect the laws and regulations of the country where I conduct my Oriflame business and of my host countries if building an international group.
- 9. I understand that compliance with the Oriflame Code of Ethics and Rules of Conduct is a condition of my membership with Oriflame.

Oriflame Rules of Conduct

1. Definitions

- A. "Oriflame Brand Partner" shall for the purpose of this document include any Oriflame Brand Partner irrespective of title and level (including Managers, Directors and above).
- B. "Personal Beauty Store" shall refer to a website designed, issued and hosted by Oriflame for the benefit of an Oriflame Brand Partner in selected markets.
- C. "Oriflame" in this document refers to the local Oriflame entity with which you entered into the Brand Partner Application Form, unless otherwise stated.
- D. "Line of Sponsorship" shall include the Oriflame Brand Partner, his/her Sponsor, and so forth, with the Line

ending with Oriflame.

- E. "Personal Group" shall refer to all Oriflame Brand Partners sponsored directly and indirectly by an Oriflame Brand Partner, but shall not include the directly sponsored 21% Brand Partners or their downlines.
- F. "Group" shall refer to the entire downline, including 21% Oriflame Brand Partners and their downlines.
- G. "The Oriflame Literature" shall mean the Success Plan (containing this Policy Manual), the Product Catalogues, Oriflame Starter Kit literature, the Newsletter and any other information printed or published on the official Oriflame website.
- H. A "Sponsor" shall refer to a Brand Partner who recruits other Brand Partners, introduces them to Oriflame consultancy and trains and supports them in their work.

Words beginning with a capital letter but which are not defined herein, shall have the same meaning as in the previous sections of the Success Plan.

2. Membership

- 2.1 To become an Oriflame Brand Partner a candidate should as a general rule be sponsored by an existing registered Oriflame Brand Partner. Under certain circumstances, Oriflame can assign a prospective Oriflame Brand Partner to any network.
- 2.2 An individual may only have one Oriflame membership, whether directly or indirectly. Indirect membership is membership through e.g. ownership of shares in a company which is registered as an Oriflame Brand Partner.
- 2.3 Oriflame reserves the right to refuse any application or reapplication.
- 2.4 An applicant must be of the age of legal capacity to be an Oriflame Brand Partner. Oriflame may at its sole discretion approve other applicants subject to the guardian(s) written consent.
- 2.5 Membership may only be granted to individuals or to a limited liability company or partnership where parties are either spouses or parent and child/children in a by Oriflame approved transfer of business process. A legal entity must provide the name of the person authorised to act on its behalf, as well as any limitations in his/her authorisation. Partners are mutually responsible and Oriflame can reclaim all dues from either or both in case of non-payment.
- 2.6 An Oriflame Brand Partner may withdraw from her/his membership within 30 days after joining (or longer if applicable under local legislation) and receive back from Oriflame any and all moneys paid as a condition for the membership as well as any required starter materials and products.
- 2.7 An Oriflame Brand Partner may resign their membership at any time after 30 days from joining by giving written notice to Oriflame. In such cases Oriflame is under no obligation to make any of the repayments mentioned in 2.6 above other than any required fees paid to become or remain a Brand Partner by the Brand Partner paid by the Brand Partner to Oriflame during the 30 days prior to termination.
- 2.8 An Oriflame Brand Partner's membership will expire on the anniversary of registration.
- 2.9 Membership can be renewed by as provided by the respective terms and conditions.
- 2.10 Should an Oriflame Brand Partner's spouse wish to become an Oriflame Brand Partner, both spouses must either be sponsored jointly under the same membership (in the form of a limited liability company or partnership) or if separately below the wife or husband who first became an Oriflame Brand Partner. If the spouse joins under a separate membership any cash award earned by the spouse will be deducted from any higher cash award earned by the spouse who joined first if such cash award is a result of the termination of membership of the spouse joining second for any reason.
- 2.11 Former Oriflame Brand Partners (or spouses of former Oriflame Brand Partners) may apply for new membership under the following conditions:
- a) At least six months have elapsed since the previous membership has been terminated by resignation (unless otherwise agreed with Oriflame).
- b) The new application must specify that it is being made under this rule.
- c) A former Oriflame Brand Partner may apply immediately for becoming a Brand Partner again, without specifying that he/she was a former Oriflame Brand Partner, if he/she has at least 12 months of inactivity following a termination of membership when the termination is due to failure to renew membership.
- 2.12 Oriflame has the right to terminate an Oriflame Brand Partner for any breach of the Code of Ethics and/or Rules of Conduct.

2.13 Oriflame reserves the right to suspend an Oriflame Brand Partner's membership for up to 12 months with immediate effect, pending investigation of violation of the Rules.

3. Maintaining lines of sponsorship

- 3.1 Oriflame Brand Partners are only allowed to re-register under a different line of sponsorship if they resign their membership and apply for new membership under 2.11. If they do resign their entire Group is lost and transferred to their original Sponsor.
- 3.2 The transfer of membership from one person to another is only possible in special cases and at the sole discretion of Oriflame.
- 3.3 Oriflame Brand Partners who wish to transfer their membership may be allowed to do so, but only to their closest relatives (at the discretion of Oriflame). A letter requesting such a transfer must be sent to Oriflame. Oriflame Brand Partners who have transferred their membership under this rule may apply for membership again if at least six months have elapsed since their last Membership was transferred.
- 3.4 In case of an Oriflame Brand Partner's death, the Membership will be terminated within three months after the day of the death provided that no application for transferring of the Membership is made by the next of kin in accordance with 6.4. Upon termination, all pending payments to the deceased Oriflame Brand Partner will be made to the authorised heir/-s of the Oriflame Brand Partner. Oriflame reserves the right to request documents proving the authorisation of the heir/-s as a condition of the payment.
- 3.5 Transfer of a Group or part of a Group is not allowed.

4. Responsibilities of a Brand Partner

General responsibilities

- 4.1 Oriflame Brand Partners shall comply with all laws, regulations and codes of practice applying to the operation of their membership, including with any tax laws and regulations regarding tax registration and filing. The Oriflame Brand Partners shall not engage in any activity which may bring either them or Oriflame into disrepute.
- 4.2 Oriflame Brand Partners must take appropriate steps to ensure the protection of all private information provided by a customer, a potential customer, another Oriflame Brand Partner, in accordance with the local laws that apply to privacy and data protection.

Responsibilities towards customers

- 4.3 Oriflame Brand Partners shall not use misleading, deceptive or unfair practices.
- 4.4 From the beginning of the contact with a consumer, the Oriflame Brand Partner shall identify her-/himself and explain the purpose of her/his approaching a customer or the purpose of the occasion. The Oriflame Brand Partner shall ensure full transparency of her/his identity as Oriflame Brand Partner in any related communication, whether by email, a website, social media page etc. Clear name and contact information as well as information that the sender is not an Oriflame official representative must be provided. The word "Independent" shall always be added before "Oriflame Brand Partner" on any identity representation such as e-mail signatures, business cards, on website, social media page and the like. The Oriflame Brand Partners shall not present themselves as authorized distributors of Oriflame.
- 4.5 Oriflame Brand Partners shall offer customers accurate and complete product explanations and demonstrations regarding price and, if applicable, credit terms; terms of payment; a cooling-off period, including return and refund policies; Oriflame satisfaction guarantee; terms of guarantee; after sales service; and delivery dates. Oriflame Brand Partners shall give accurate and understandable answers to all questions from customers.
- 4.6 To the extent claims are made with respect to product efficacy, Oriflame Brand Partners shall make only those verbal or written product claims that are authorised by Oriflame.
- 4.7 Oriflame Brand Partners shall not use any testimonial or endorsement that is unauthorised, untrue, obsolete or otherwise inapplicable, unrelated to the offer or used in any way likely to mislead the customer.
- 4.8 Oriflame Brand Partners shall not use comparisons which are misleading. Points of comparison shall be based on facts which can be substantiated. Oriflame Brand Partners shall not unfairly denigrate any other company, business or product, directly or by implication. Oriflame Brand Partners shall not take unfair advantage of the goodwill attached to the trade name and symbol of another company, business or product.
- 4.9 The Oriflame Brand Partner will make personal, telephone or electronic contact in a reasonable manner and during reasonable hours to avoid intrusiveness. The Oriflame Brand Partner shall discontinue communication upon the request of the consumer
- 4.10 The information the Oriflame Brand Partner gives to the consumer shall be provided in a clear and comprehensible manner with due regard to the principles of good faith in commercial transactions and the principles governing the

protection of those who are unable, pursuant to national legislation, to give their consent, such as minors.

- 4.11 Oriflame Brand Partners shall not abuse the trust of individual consumers and shall respect the lack of commercial experience of consumers and shall not exploit a consumer's age, illness, mental or physical infirmity, credulity, lack of understanding or lack of language knowledge.
- 4.12 Oriflame Brand Partners shall not induce a person to purchase products based on the representation that the customer can reduce or recover the purchase price by referring prospective customers to the Oriflame Brand Partner for similar purchases, if such reductions or recovery are contingent upon some future event.

Responsibilities towards other Oriflame Brand Partners

- 4.13 Oriflame Brand Partners shall not steal an applicant from other Oriflame Brand Partners, nor interfere by soliciting Oriflame Brand Partners in the line of sponsorship of another Oriflame Brand Partner.
- 4.14 An Oriflame Brand Partner shall not misrepresent the actual or potential earnings of Oriflame Brand Partners. Any earnings representations figures must be: (a) truthful, accurate, and presented in a manner that is not false, deceptive or misleading, and (b) based upon documented and substantiated facts in the relevant market. Potential Oriflame Brand Partners must: (c) be informed that actual earnings will vary from person to person and will depend upon the skills, the time and effort put in and other factors and; (d) be provided with sufficient information to enable a reasonable evaluation of the opportunity to earn income.
- 4.15 An Oriflame Brand Partner shall not charge other Brand Partners or prospective Brand Partners fees for any non-Oriflame developed/sanctioned materials or services except fees to cover expenses directly related to non-mandatory training or meetings conducted by the Oriflame Brand Partner.

Any marketing materials developed by Brand Partners must be consistent with Oriflame policies and procedures. Oriflame Brand Partners who sell approved, legally allowed promotional or training materials to other Oriflame Brand Partners: (i) shall only offer materials which comply with the same standards to which Oriflame adheres, (ii) be prohibited from making the purchase of such materials a requirement of other Oriflame Brand Partners; (iii) provide aids at a reasonable and fair cost, without any significant profit to the Oriflame Brand Partner, equivalent to similar material available generally in the marketplace; and (iv) offer a written return policy that is the same as the return policy of Oriflame.

- 4.16 Oriflame Brand Partners shall contact other Oriflame Brand Partners only in a reasonable manner and during reasonable hours to avoid intrusiveness.
- 4.17 Oriflame does not impose any conditions for minimum purchases, whether in quantities or in value, on its Brand Partners. Similarly, an Oriflame Brand Partner shall not compel or force those he/she sponsors to order any minimum quantities or maintain stock of products. All Oriflame Brand Partners may order any quantities directly from Oriflame, but handling and courier fees may apply depending on order size. It is up to the individual Oriflame Brand Partner's judgment to determine if he/she should keep any stock, reflecting the anticipated consumption. Oriflame Brand Partners shall not require or encourage other Oriflame Brand Partners to purchase unreasonable amounts of inventory or aides. An Oriflame Brand Partner shall not keep more stock than he/she could reasonably expect to consume. The Oriflame Brand Partners shall not present themselves as authorized distributors of Oriflame.
- 4.18 Oriflame Brand Partners shall not use the Oriflame network for marketing materials, products or schemes which are not officially approved by Oriflame and that are inconsistent with Oriflame's policies and procedures.
- 4.19 Oriflame Brand Partners shall not systematically entice or solicit direct sellers of another company.
- 4.20 Oriflame Brand Partners shall not unfairly denigrate another company's products, its sales and marketing plan or any other feature of another company.
- 4.21 The Oriflame Brand Partners do not have any employment relationship with Oriflame. When presenting the Oriflame Business Opportunity to others, the Oriflame Brand Partners must clearly state the independent character of this business and the fact that no employment with Oriflame exists.
- 4.22 The Oriflame Brand Partners have no authority to bind or assume obligations on behalf of Oriflame. They shall indemnify Oriflame in respect of any costs or damages arising from any noncompliance to these Rules.
- 4.23 An Oriflame Brand Partner may not place orders in the name of another Oriflame Brand Partner, without that Oriflame Brand Partner's prior written approval.
- 4.24 In building their Personal Group, the Oriflame Brand Partners shall ensure that all new Oriflame Brand Partners will follow the credit terms, if credit is offered.
- 4.25 In becoming a Sponsor, the Oriflame Brand Partner shall ensure that he/she trains and motivates her personally sponsored Oriflame Brand Partners.
- 4.26 An Oriflame Brand Partner may not be involved in interviews regarding, or referring to Oriflame with any media, whether by television, internet, radio, magazines etc. nor utilise any advertising media (including viral advertising as SMS, internet etc)

for the purposes of marketing of her Oriflame business without Oriflame's prior written consent.

4.27 The Oriflame Brand Partners shall not be involved in social media dialogues which misrepresent or give incorrect or misleading information about Oriflame, its products or services, or may generally lead to loss of reputation by Oriflame.

5. Other rules and policies

- 5.1. There are no exclusive territories or franchises available under the Oriflame policy. No Oriflame Brand Partner has the authority to grant, sell, assign or transfer such a territory or franchise. Every Oriflame Brand Partner is free to conduct his/her business in any area of the country of registration.
- 5.2 The Oriflame Brand Partner must respect that Oriflame operates in certain markets, and not in all countries worldwide, strictly observing its obligations re product safety, product registration, import and other rules that may apply to trade in the respective countries. Oriflame bears no responsibility for any damage, disputes or claims arising from or related to cross-border activities conducted by Oriflame Brand Partners to countries outside of markets where Oriflame operates. Thus Oriflame will hold the Oriflame Brand Partner fully liable for any such claims.
- 5.3 An Oriflame Brand Partner is independent of Oriflame. The only title which may be used on business cards, other printed materials or in email communication is "Independent Brand Partner" or "Independent Oriflame Brand Partner" and when qualified "Independent Manager" and "Independent Director".
- 5.4 Promotional materials, Personal Beauty Store and any social media applications, provided by Oriflame can be used as specified without further approval. It is understood that the Oriflame Brand Partners cannot register or host a website or homepage with the domain name including the word "Oriflame".

The Oriflame Brand Partners can drive traffic to official Oriflame websites, blogs, walls and the like. Oriflame reserves the right to pre-approve the material that will be published. The policy for online presence of Oriflame Brand Partners is further described in the Brand Partner Online Policy.

- 5.5 Oriflame trademarks, logos and name are the property of Oriflame Cosmetics A.G. and may not be used by the Oriflame Brand Partner, neither in printed materials nor published on the Internet, without prior written consent from Oriflame. If such consent is obtained, trademarks and logos must be used exactly as stated in the Oriflame guidelines.
- 5.6 No Oriflame Brand Partner may produce or procure from any source other than Oriflame any item upon which the trademarks or logos are printed or displayed, unless approved by Oriflame in writing.
- 5.7 All Oriflame printed material, videos, photographs, design are protected by copyright and may not be reproduced in whole or in part by anyone, neither in printed materials nor published on the Internet, without prior written approval from Oriflame. When copyrighted material is legitimately used it is mandatory that reference to the Oriflame copyright is made in a visible and unambiguous way.
- 5.8 Oriflame Brand Partner acknowledges and agrees that Oriflame products are not intended to be demonstrated, displayed or sold in any retail outlet, web shop, auction or other online platform such as Ebay or the like. No Oriflame Literature may be sold or displayed in such retail outlets. Establishments which technically are not retail outlets, such as beauty parlours, may be used as venues to display only.
- 5.9 The contents of the Oriflame websites such as text, graphics, photographs, designs and programming are also copyright protected and may not be utilised for any commercial use without prior written approval from Oriflame.
- 5.10 Spamming (the abuse of electronic messaging systems to indiscriminately send unsolicited bulk messages) is strictly prohibited. An Oriflame Brand Partner shall limit the number of promotional emails sent to end-customers so that any individual recipient does not receive more than one message per week. These messages cannot be sent on behalf of Oriflame and therefore full responsibility for contents lies on the sender.
- 5.11 Under no circumstances is any person authorised to repackage or in any way alter the packaging or labelling of the products. Oriflame products are sold in their original packaging only.
- 5.12 The Oriflame products do not cause damage or injury if they are used for their intended purpose and in accordance with instructions provided. Oriflame carries product liability insurance on its products. The insurance covers injury or damage where a faulty product is involved, but does not cover careless or negligent application or improper use of a product.
- 5.13 Oriflame reserves the right to deduct, at any time, any overdue invoices from any Performance Discount or Bonus due for payment to the Oriflame Brand Partner.
- 5.14 Oriflame has the right to change its prices and range without prior notice. Oriflame will not give a Performance Discount, Bonus or any other compensation for any losses suffered due to price changes, range changes or products being out of stock.
- 5.15 If requested upon termination of a Brand Partner's relationship with Oriflame, Oriflame agrees to:

- (a) repurchase products from the Brand Partner. All of the following conditions must be met for Oriflame to grant a refund:
- returns must be made within 12 months from date of purchase, and
- will be refunded at 90% of the original net price paid after deduction of any Performance Discount, Bonus or Cash Awards paid to the network, and
- items returned must be currently marketable Oriflame inventory including any Oriflame produced promotional materials, sales aids or kits.

For the purposes of this clause (a), currently marketable Oriflame inventory means any products that:

- have not been used, opened or tampered with in any way; and
- have not passed the expiry date; and
- are still marketed by Oriflame in its catalogues.
- 5.16 If an Oriflame Brand Partner in any way is involved, legally or otherwise, in any dispute or activity that may involve or negatively affect Oriflame or its reputation, such Oriflame Brand Partner must immediately inform Oriflame.
- 5.17 Oriflame reserves the right to expand or revise the Oriflame Success Plan, qualification criteria, or the Code and Rules with immediate effect.

6. Rights and responsibilities of Directors and any higher levels

In addition to the general rules above that apply to all Oriflame Brand Partners, the following rules apply specifically to Directors and up. Violation of any of these special rules will result in immediate loss of Directors (and above) status and any underlying privileges - including any related remuneration - and may even result in termination of membership.

- 6.1 As a Director (and above) you must service your Personal Group Brand Partners during each Catalogue Period by:
- a) Recruiting and continuously developing your Personal Group.
- b) Assisting, guiding and motivating the members of the Personal Group.
- c) Conducting periodic meetings to train, motivate, set goals and to follow up.
- d) Training your downline Oriflame Brand Partners to best conduct their Oriflame business.
- e) Maintaining frequent communication, informing about meeting dates, venues, product news, training sessions, etc.
- f) Participating in all seminars and meetings organised by Oriflame.
- g) Enforcing the Code and the Rules and leading by example.
- h) Attending business meetings with Oriflame that you are called upon to attend by your Area Sales Manager.
- 6.2 A Director (and above) may not:
- a) represent, be a member of or promote any other social-selling or direct-selling company, product or opportunity.
- b) participate in or promote any affiliate marketing program.
- c) promote beauty or nutritional products and brands of other companies.
- 6.3 If the spouse of a Director (and any higher level) is a representative and/or a member of any other social-selling or direct-selling company, the spouse is not allowed to participate in any Oriflame meetings and events, and the spouse's activities must be kept separate from Oriflame. The Directors (and above) must inform Oriflame if the spouse is a representative and/or a member of any other social-selling or direct-selling company.
- 6.4 In case of a Director (and above)'s death, a Membership may be inherited by the Director (and above)'s next of kin in accordance with the law of the applicable country. Written claim for the Membership must be made within 3 months from the date of the death. In the absence of any such claims, the Membership will be terminated. For clarity, the legal beneficiary of the Membership must agree and comply with the terms and conditions of being a Brand Partner.
- 6.5 A Director (and above) must follow any additional rules or instructions communicated in writing by Oriflame from time to time.

7. Complaint handling procedure

Any complaint based on breaches of the Code of Ethics or Rules of Conduct shall be addressed to the local Oriflame sales organisation and/or the Managing Director of the Oriflame company operating in the country in question. The complaint handling body in each Oriflame market is lad by the Managing Director (Oriflame Code Administrator) of the local Oriflame company.

Oriflame Brand Partner Online Policy

This policy serves to clarify how Independent Oriflame Brand Partners can shape their presence on the Internet without interfering with Oriflame's brand building activities or breaching copyright-related laws, rules and agreements.

1. General

Oriflame offers its Brand Partners the possibility to set up their own Personal Beauty Store (PBS) as well as provides them with other tools to promote the Oriflame products and business opportunity on the Internet.

These applications are today the only approved digital tools where the Brand Partners can promote the Oriflame products as well as displaying images and logotypes for which Oriflame is the rights owner. Brand Partners are also allowed to host websites on which they communicate around Oriflame, its products and opportunity as long as it is clearly stated that these are not official Oriflame sites.

At all times it must be transparent who is behind the site and relevant contact details must be visible. Brand Partners may only quote Oriflame texts by clearly referring to the source.

Brand Partners may not build e-commerce sites on which Oriflame products are sold, or otherwise conduct e-commerce outside of the approved Oriflame applications.

Brand Partners may not post any information or other material protected by copyright without the permission of the copyright owner.

Brand Partners may never use the Oriflame brand to endorse or promote political positions or religious ideologies.

Brand Partners may never post any rude, insulting, vulgar, obscene, abusive, profane, threatening, racially or ethnically hateful or otherwise offensive or illegal information or material.

Brand Partners may never reveal unannounced products, customer data, or any confidential information whatsoever.

2. Domain name

Brand Partners may not register domain names containing the word "oriflame". The Brand Partner shall not register a social media page/group with name and picture that can mislead the consumer to believe that the page is an official Oriflame page/group:

- A social media (e.g. Facebook, Instagram) page/group name and picture shall clearly state that it is operated by an individual, e.g. "Anna's Oriflame

Team" with Anna's own image.

- A social media page, group name shall not be named e.g. "Oriflame Casablanca" with an official Oriflame image e.g. Oriflame logo, Oriflame images.

3. Disclaimer

Brand Partners that host websites and social media accounts of their own and mention that they are part of Oriflame must make sure to clearly publish information that they are either:

- a) Independent Oriflame Brand Partners, or
- b) Independent Oriflame Beauty Brand Partners.

This information must be published clearly on the start page and profile page as well as under a disclaimer that is visible on all pages of the website. Name and contact information should be available on the website or in the account information for a social media page.

You shall not present yourself as an authorized distributor of Oriflame.

If a Brand Partner has a private website without Oriflame affiliation this policy is of course void.

4. Content and references to Oriflame

No content is to be copied from the official Oriflame website and published under the Brand Partner's own name. If a Brand Partner links official Oriflame content to their own site from an Oriflame-owned domain, this must be clearly stated.

5. Images

Brand Partners may not take still or moving image material from an official Oriflame site and publish it on their own site. All image material is copyright protected, and Oriflame has acquired the rights to use it. These rights are not extended to Brand Partners.

- Moving images; videos etc: May be used through sharing function if and when available. The sharing function provides automatic reference to the source site.
- Images of models or persons: May be used through sharing function if and when available. The sharing function provides automatic reference to the source site.
- Images of Oriflame products: May be used with our without sharing function, as long as the source site is mentioned in a visible and unambiguous way (for example: "source: www.oriflame.com

Any claims addressed to Oriflame from a 3rd party regarding the misuse of intellectual property by a Brand Partner will be transferred to the Brand Partner.

6. The Oriflame logo

Brand Partners are not permitted to use the Oriflame logo.

7. Social media sharing and blogging

Oriflame encourages presence on blogs, social networking sites and similar. Brand Partners are encouraged to blog and leave comments about Oriflame products where they deem it appropriate, but must adhere to section 3 in the Oriflame Code of Ethics regarding product claims. To as large an extent as possible, we recommend that the Brand Partner uses the sharing functions provided by Oriflame in order to secure correct display and source information.

8. Search engine marketing

Brand Partners may conduct search engine marketing, such as Google Adwords, if the Oriflame Brand Partner Online Policy is followed. In addition:

- The ad must clearly indicate that it was created by an Independent Brand Partner;
- The heading should not give an impression that it is an official or in any way endorsed ad by Oriflame, and:
- It is prohibited to use "Oriflame" or any brandrelated terms, such as "NovAge" or "Ecollagen," as keywords.
- It is prohibited to bundle Oriflame products with other brands, for example – to market our products with Avon or L'Oréal.

Please take into consideration that each buyer of e.g. Adwords is responsible for any infringement against any other brand owner.

9. Training fees

Brand Partners are not permitted to charge fees for online trainings and webinars, with the exception of what is described under 4.15 of the Oriflame Rules of Conduct.

10. Spamming

Spamming – the indiscriminate sending of unsolicited bulk messages – is strictly prohibited.

For more practical information and examples of how to follow the Oriflame Brand Partner Online Policy, please see the Brand Partner Digital Handbook, which you can find after signing in to the Oriflame website.

WHEN APPROACHING A CUSTOMER/ POTENTIAL ORIFLAME MEMBER...

...do

- Identify yourself and Oriflame.
- explain the purpose of your solicitation and the types of products Oriflame has.
- Try to answer any and all questions in a fair, truthful and understandable way.
- Only make claims about the products that are authorised by Oriflame. Refer your contact to the Oriflame website where they can read more about the products and the claims.
- Respect the privacy and other personal restraints the person may be under (e.g. time, place, age, physical condition).
- Stop any explanation (and leave) if asked to do so.
- Only collect and/or store personal data of customers or potential customers when it is required and ensure you handle and protect that personal data in accordance with local laws on privacy and personal data protection.
- Take the GDPR (General Data Protection Regulation) elearning for Independent Oriflame Brand Partners to learn about collecting and storing the personal data of customers residing in the EU.

Whenever you are presenting Oriflame products:

- Inform and (or) refer your contact to the Oriflame website where they can read more about the products and the claims, price of the products, terms of payment and delivery date.
- Inform the customer about the withdrawal period to cancel an order within a specified time and also the right to return and get a refund for products delivered which are re-sellable as new.
- Inform the customer about Oriflame's product guarantees, after-sales service and complaint handling procedures.

When presenting business opportunity to potential Brand Partners:

- Inform them that actual earnings will vary from person to person and will depend upon the skills, the time and effort put in and other factors.
- Provide them with sufficient information to enable a reasonable evaluation of the opportunity to earn income.

Always feel free to remind your contact about the fact that Oriflame is a reputable social-selling company that focuses on the development of innovative products in a sustainable way. Oriflame offers quality products and the ability to build a business. The business opportunity provides an independent,

fun and flexible way of improving one's financial position while enhancing one's abilities and self-esteem.

...do not

- Present yourself as an authorized distributor of Oriflame.
- Push the customer to buy or join it is OK if they don't; they may still come back to you if you have made an impression of professionalism and have treated them fairly.
- Overstate the product features fairly and honestly present your experience using a product; always refer to the product leaflet or another information provided by the company.
- Overstate any facts about:
 - The use, features and characteristics of the Oriflame products.
 - The income opportunity Oriflame offers in terms of e.g. time and easiness to reach levels, expected amounts earned at each level and the general easiness and likelihood of being successful. Remember, it all depends on the time and effort one is willing to put in and an individual's personal skills.
 - Your own success and experience with Oriflame or use someone else statement of success which is not true or which is misleading.
- Lie, mislead or deceive or be aggressive, intrusive or disrespectful.
- Hesitate to tell your contact if you do not have, or are not sure about the answer to their question, visit the Oriflame website to clarify the question; then return to them with a correct answer.
- Use improperly or without the required authorisation the personal data of customers, other Oriflame Brand Partners and/or potential Oriflame members.
- Use comparisons with other companies which are not based on facts that cannot be verified.
- Unfairly damage the reputation of another company or systematically entice or solicit the sales force of another company.
- Induce a person to purchase goods based on a statement the person can reduce or recover the purchase price by referring other customers to you for similar purchases.